

**Healthy Communities and Ecosystems - The health of people, communities and ecosystems will be protected, sustained, and restored using integrated and comprehensive approaches.**

**Objective IV G Encourage the prevention of pollution prior to creation**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
1. Use pollution prevention techniques to reduce air toxics emissions	a. Recommend pollution prevention for complying with APC Reg. 22, "Air Toxics"	Pollution prevention emphasized in letters to sources	ongoing		Gina Friedman	N	2		OAR	No
	b. Allow additional time to implement pollution prevent measures	compliance dates in provisional ATOPs	ongoing		Gina Friedman	N	2		OAR	No
	c. Refer facilities to OTCA	number of referrals	ongoing		Gina Friedman	N	2		OAR	No
2. Encourage Prevention of Pollution through partnerships	a. Continue to support URI and NBC programs/initiatives		2006 2007	State	Richard Enander	N	1		OTCA	No
3. Increase funding to URI Center for P2	a. Apply for grants and foundation support	Funding	2006 2007	EPA NIH other	Richard Enander	N	2		OTCA	No
4. Maintain OTCA Program Functions	a. Provide on-site technical assistance	Performance Measures Data Base	2006 2007	State	Richard Enander	N	1		OTCA	Yes
	b. Provide guidelines and options for P2	Performance Measures Data Base	2006 2007	State	Richard Enander	N	2		OTCA	No
	c. Teach P2 Graduate level course		2006	URI	Gene Park	N	3		OTCA	No
	d. Speak at conferences and workshops	Performance Measures Data Base	2006 2007	State	Richard Enander	N	2		OTCA	No
	e. Participate in EPA initiatives	Performance Measures Data Base	2006 2007	State EPA	Richard Enander	N	3		OTCA	No
5. Integrate Pollution Prevention into Regulatory Programs by promoting P2 through ERP	a. Develop P2 EBPIs	Performance Measures	2006 2007	State	Richard Enander	N	2		OTCA	No
	b. Promote at on-site visits and workshops		2006 2007	State EPA	Richard Enander	N	2		OTCA	No

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**Objective IV H Assess Ecosystem Health and Report Findings**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
1. Develop a wetlands bio-assessment plan (WMAP).	a. Begin implementation of the WMAP consistent with WPDG workplan.	Reports	09/30/06	PPG-WL	Sue Kiernan Carol Murphy Deb Pelton	Y	2	Funding/staff	OWR	Y
	b. Continue to participate in the NEBAWWG bio-monitoring and assessment initiative.	Participate in meetings	ongoing	PPG-WL	Carol Murphy Deb Pelton	N	2	Funding/staff	OWR	N
	c. Report on status and trends.	Reports	04/30/06	State	Carol Murphy	Y	1	staff resources	OWR	Y

**Healthy Communities and Ecosystems - The health of people, communities and ecosystems will be protected, sustained, and restored using integrated and comprehensive approaches.**

**Objective IV I Protect the quality and quantity of RI habitats and aquatic ecosystems**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
1. Ensure impacts to Freshwater Wetlands are avoided, minimized otherwise mitigated i.e., no net loss.	a. Review and process freshwater wetland applications 600-700 annually	FWW decisions and permits	ongoing	State	Chuck Horbert Marty Wencek	Y	1	Staff resources	OWR	Y
	b. Review research to enhance science-based decision making per WPDG workplan.	Report	12/31/06	PPG-WL	Sue Kiernan Carol Murphy	N	2	Staff resources	OWR	N
2. Improve protection of aquatic ecosystems.	a. Woonasquatucket Green Space Project - revise ordinances in North Smithfield and Smithfield to adopt and implement conservation development.	Draft ordinances	02/28/06	PPG	Scott Millar	N	2	Staff resources	OWR	N
	b. Scituate Reservoir Watershed Green Space Project - identify and map the entire small-unmapped streams and wetlands using lidar radar. The percent impervious cover will also be determined for the watershed.	Reports & maps	12/31/06	NPS RIWRB	Scott Millar	N	2	Staff resources	OWR	N
	c. Conservation Development Training Course. The GSRI training series - training course for local officials and the development community and will help guide growth away from surface waters and wetlands. Assist and deliver training to interested communities via the GSRI training series in conjunction with the NBNERR Coastal Training Program.	Training to be initiated winter 06.	on going	State NBNER R	Scott Millar	N	2	Staff resources	OWR	N
	d. Greenwich Bay Riparian Buffer Project -The riparian areas for the entire Greenwich Bay watershed are being identified, mapped and assessed for their condition. Key areas to preserve as well as restore will be identified and prioritized.	Report & maps	04/30/06	USFS	Scott Millar Greg Cassidy	N	1	Staff resources	OWR	N

**Healthy Communities and Ecosystems - The health of people, communities and ecosystems will be protected, sustained, and restored using integrated and comprehensive approaches.**

**Objective IV J Restore the quality and quantity of RI habitats and aquatic ecosystems.**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
1. Improve Freshwater Wetland conservation and restoration	a. Complete background research for statewide wetland conservation plan	Research summary	12/31/05	State	Carol Murphy	N	3	staff resources	OWR	N
	b. Manage 3 local protection/restoration projects with Tiverton, Middletown and Woon. Council. (Refer to grant work plans)	Reports	06/30/07	PPG-WL	Carol Murphy	N	2	staff resources	OWR	N
	c. Develop a model management plan for aquatic weed control in lakes.	Model plan	06/30/07	PPG-WL	Sue Kiernan Contractor	N	3	staff resources	OWR	N
	d. Develop vernal pool acquisition plan for Queen's watershed based on application of URI model per WPDG workplan.	Plan	03/31/07	PPG-WL	Sue Kiernan Carol Murphy	N	2	staff resources	OWR	N
	e. Facilitate series of meetings and research local capacities to enhance wetland protection and compliance.	Report	12/31/06	PPG-WL	Lisa McGreavy NEIWPCC	N	2	staff resources	OWR	N
	f. Coordinate with RIEMC on plans for re-mapping wetlands	Recommendation to RIEMD	TBD	PPG-WL	Sue Kiernan Carol Murphy	N	2	funding	OWR	N

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**Objective IV K Assure safe workplaces and communities by reducing harmful exposure to pesticide**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
1. Implementation of the Worker Protection Program	a. Continue to provide information to agricultural communities on the revised WPD.	On Going		PPA	Liz Lopes-Duguay	Y	1	staff resources	AGR / Pesticides	
	b. identify high risks situations for Agricultural Workers/Handlers.	On Going		PPA	Liz Lopes-Duguay	Y	1		AGR / Pesticides	
	c. Coordinate & Communicate with DOH on pesticide exposure Incidents.	On Going		PPA	Liz Lopes-Duguay	Y	1		AGR / Pesticides	
	d. Review the final report on the National WPS Program Assessment and to address changes in the implementing the WPS.	On Going		PPA	Liz Lopes-Duguay	Y	1		AGR / Pesticides	
	e. and grower groups to address any worker protection issues.	On Going		PPA	Liz Lopes-Duguay	Y	2		AGR / Pesticides	
	f. Submit reports to EPA on WPS activities.	On Going		PPA	Liz Lopes-Duguay	Y	2		AGR / Pesticides	
2. Implement the Endangered Species Protection Program	a. when required provide bulletins to pesticide users Continue to provide information to agricultural communities on the revised WPS.	When finalized		PPA	Liz Lopes-Duguay	Y	2	funding	AGR / Pesticides	
	a. identify sites selling unregistered pesticides or making illegal public health claims.	On Going		PPA	Liz Lopes-Duguay	N	3	funding	AGR / Pesticides	
3. Internet Sales of Pesticides	b. Refer identified internet sales of illegal pesticides to Region 1 for establishments located outside RI & conduct compliance inspections for in-state production/distribution establishments. Identify high risks situations for Agricultural Workers/Handlers	On Going		PPA	Liz Lopes-Duguay	Y		funding	AGR / Pesticides	
	a. Continue to monitor Pesticide Training Sessions to ensure applicators are adequately trained in proper handling of pesticides.	On Going		PPA	Liz Lopes-Duguay	Y		funding	AGR / Pesticides	
4. Pesticide Applicator Training Program	b. Continue to review and approve Pesticide Training for recertification credit.	On Going		PPA	Liz Lopes-Duguay	Y		funding	AGR / Pesticides	
	c. Continue to work with URI to co-sponsor the Health, Environmental & Pesticide Safety Training for all pesticide applicators.	On Going		PPA	Liz Lopes-Duguay	Y		funding	AGR / Pesticides	

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Objective V A Monitor regulatory compliance through inspections										
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
1. Stationary source compliance - Assure sources comply with applicable regulations	a. Inspect air pollution sources required to obtain a Title V Operating Permit	24 Inspections Conducted	09/30/06	fees	Ted Burns Don Whitaker	Y	1		OAR	No
	b. Inspect air pollution sources with enforceable emission caps	22 Inspections Conducted	09/30/06	fees	Ted Burns Don Whitaker	Y	1		OAR	No
	c. Review all compliance certifications and semi annual monitoring reports for each Title V permitted source on an annual basis.	48 Inspections Conducted	09/30/06	fees	Ted Burns Don Whitaker	Y	1		OAR	No
	d. Review all reports of continuous emissions monitoring data on a quarterly basis.	5 Inspections Conducted	09/30/06	fees	Ted Burns Don Whitaker	Y	1		OAR	No
	e. Inspect air pollution sources referred by other DEM Offices and determine compliance status.	10 Inspections Conducted	09/30/06	EPA/State	Ted Burns Don Whitaker	N	3		OAR	No
	f. Inspect 100% of drycleaning facilities	80 Inspections Conducted	09/30/06	State	Ted Burns Don Whitaker	N	3	Disinvestment	OAR	No
	g. Participate in multimedia inspections with other DEM Offices.	2 Inspections Conducted	09/30/06	State	Ted Burns Don Whitaker	N	3		OAR	No
	h. Inspect 70% of gasoline dispensing facilities equipped with Stage II vapour recovery systems	350 Inspections Conducted	09/30/06	State	Alan Burns	N	3	Disinvestment	OAR	Yes
	i. Number of major sources of air pollution inspected	Four reports per year	12/31/05 3/31/06 06/30/06 9/30/06	Federal / State	Ted Burns	Y	1		OAR	No
	l. Report the number of inspections, informal enforcement actions, resolution of informal actions and referrals to the Office of Compliance and Inspection.	Four reports per year	12/31/05 3/31/06 06/30/06 9/30/06	State	Ted Burns	N	2		OAR	No
2. Stack testing - Assure accuracy of emission tests and emissions monitoring	a. Oversee stack testing of emission units at sources	30 Tests Observed	09/30/06	State	Ted Burns Terry Tuchon	Y	1		OAR	No
	b. Observe quarterly audits and annual relative accuracy test audits of CEMs	27 Audits & tests reviewed	09/30/06	State	Ted Burns Terry Tuchon	Y	1		OAR	No
	c. Review, and when appropriate approve, all protocols for stack testing and CEM audits submitted	30 Protocols reviewed	Reviews conducted within 45 days of receipt	State	Ted Burns Terry Tuchon	N	1		OAR	No
	d. Review all final reports submitted for stack tests and audits and prepare a report on the testing results.	57 Final reports reviewed	Reviews completed within 45 days of receipt	State	Ted Burns Terry Tuchon	N	1		OAR	No
	e. Observe Stage II compliance tests	75 Tests Observed	09/30/06	State	Alan Burns	N	3		OAR	Yes
3. Inspect Hazardous waste generators	a. Large quantity generators	25 Inspections Conducted	09/30/06	PPG-HW	Tracey Tyrrell	Y	1		OC&I	No
	b. Non-notifiers	25 Inspections Conducted	09/30/06	PPG/State	Tracey Tyrrell	Y	1		OC&I	No
	c. Evaluation inspections from complaints	60 Inspections Conducted	09/30/06	PPG/State	Tracey Tyrrell	Y	1		OC&I	No
	d. Auto body ERP compliance checks	10 Inspections Conducted	09/30/06	PPG/State	Tracey Tyrrell	Y	1		OC&I	No
	e. Number of Large Quantity Generators inspected quarterly	Four reports per year	12/31/05 3/31/06 06/30/06 9/30/06	Federal / State	Tracey Tyrrell	Y	1		OC&I	No
4. Inspect UST facilities	a. Inspect UST facilities, targeting GAA area facilities and ERP non-notifiers	60 Inspections Conducted	09/30/06	PPG/State	Sean Carney	Y	1		OC&I	Yes
5. Inspect Dams	a. Dams inspected upon request	30 Inspections Conducted	09/30/06	State	Paul Guglielmino	Y	1		OC&I	No
	b. Inspect high and significant dams as needed	10 Inspections Conducted	09/30/06	State	Paul Guglielmino				OC&I	No

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Objective V A Monitor regulatory compliance through inspections										
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
6. Inspect solid waste facilities	a. Conduct routine inspections of licensed solid waste management facilities	100 Inspections Conducted	09/30/06	State	Laurie Grandchamp	N	2		OWM	No
7. Conduct inspections of hazardous waste activities	a. Conduct inspections of permitted transporters	10 Inspections Conducted	09/30/06	State	Laurie Grandchamp	N	3		OWM	No
	b. Conduct TSDF inspections	2 Inspections Conducted	09/30/06	PPG-HW	Laurie Grandchamp					No
	c. Conduct inspections of 72-hour Temporary HW Transfer Stations	4 Inspections Conducted	09/30/06	State	Laurie Grandchamp	N	2		OWM	No
8. Conduct Inspections of Medical Waste activities	a. Conduct routine inspections of licensed medical waste facilities	2 Inspections Conducted	09/30/06	State	Laurie Grandchamp	N	2		OWM	No
9. Ensures sites with residual contamination are effectively maintained and monitored	a. Ensure compliance with institutional controls	# of ELUR compliance certifications rec'd	09/30/06	EPA-Brownfie Ids Subtitle C	Kelly Owens	Y	1		OWM	No
	b. Continue audit program to monitor compliance of ELURs	10% of ELURs audited	09/30/06	EPA-Brownfie Ids Subtitle C	Kelly Owens					
10. Ensure proper operation of UST Facilities	a. Conduct new installation inspections	# of new installation inspections conducted since 7/1/2005	09/30/06	PPG-UST	Kevin Gillen	Y	1		OWM	
	b. Inspect facilities for abandoned tanks	# of facilities inspected for abandoned tanks since 7/1/05	09/30/06	PPG-UST	Kevin Gillen	Y	1		OWM	
		# of abandoned tanks found since 7/1/2005	09/30/06	PPG-UST	Kevin Gillen					
	c. Inspections resulting from complaints or referrals	# of facilities inspected as a result of a complaint or referral since 7/1/2005	09/30/06	PPG-UST	Kevin Gillen	Y	1	Non-Compliant Facilities	OWM	YES
11. Conduct RIPDES compliance inspections	<b>a. Conduct 25 major RIPDES facility inspections.</b>	25 Inspection reports	09/30/06	PPG	Warren Towne	Y	2		OWR	
	<b>b. Conduct 10 minor RIPDES facility inspections annually.</b>	20 Inspection reports	06/30/06 06/30/07	PPG	Joseph Haberek	Y	2		OWR	
	<b>c. Inspect 10 construction activities authorized under the GP.</b>	10 Inspection reports	06/30/07	PPG	Margarita Chatterton Jack Birchell	N	3		OWR	
	<b>d. Inspect 5 industrial activities authorized under the GP</b>	5 Inspection reports	06/30/07	PPG	Eric Beck Margarita Chatterton	N	3		OWR	
	<b>e. Conduct 6 pretreatment compliance inspections</b>	6 Inspection reports, 3 annually	06/30/06 06/30/07	PPA	Robert DiSaia	Y	2	Staffing	OWR	
	<b>f. Conduct 2 pretreatment audits - 1 annually</b>	2 Inspection reports, 1 annually	06/30/06 06/30/07	PPA	Robert DiSaia	Y	2	Staffing	OWR	
12. Conduct wetland inspections	a. Conduct inspections target 25% of wetland permitted projects.	Inspection reports	12/31/05 3/31/06 06/30/06 9/30/06	State	Chuck Horbert Marty Wencek Staff	Y	1	Staffing	OWR	
	b. Evaluate compliance with historic wetland permits over time at selected sights per WPDG workplan.	Report Inspections and enforcement actions.	See Grant Workplan	PPG WL	Sue Kiernan Carol Murphy Contrator(s)	N	2	Staffing	OWR	
13. Maintain the PCS system and track RIPDES compliance	a. Review PCS data monthly and recommend appropriate follow up action.	Update PCS data	Ongoing	PPA	Deb Merrill Annie McFarland	Y	2	Staffing	OWR	

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Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
14. Conduct Inspections for Pesticide Compliance	a. conduct 40 Marketplace Inspections on an annual basis	40 Marketplace Inspections on an annual basis	09/30/06 09/30/07	State & Federal	Elizabeth Lopes-Duguay	Y	1	Funding, staff resources	AGR Pesticides	
	b. Conduct 15 Agricultural Use Inspections per year	15 Agricultural Use Inspections per year	09/30/06 09/30/07	State & Federal	Elizabeth Lopes-Duguay	Y	1	Funding, staff resources	AGR Pesticides	
	c. Conduct 50 Non-Agricultural Use Inspections on an annual basis	50 Non-Agricultural Use Inspections on an annual basis	09/30/06 09/30/07	State & Federal	Elizabeth Lopes-Duguay	Y	1	Funding, staff resources	AGR Pesticides	
	d. conduct 4 Producer establishment Inspections	4 Producer establishment Inspections	09/30/06 09/30/07	State & Federal	Elizabeth Lopes-Duguay	Y	1	Funding, staff resources	AGR Pesticides	
	e. Review 20 Certified Applicators Pesticide Applications records	20 Certified Applicators Pesticide Applications records reviewed	09/30/06 09/30/07	State & Federal	Elizabeth Lopes-Duguay	Y	1	Funding, staff resources	AGR Pesticides	
	f. Conduct 10 Licensed Dealers Records Review	10 Licensed Dealers Records Reviewed	09/30/06 09/30/07	State & Federal	Elizabeth Lopes-Duguay	Y	1	Funding, staff resources	AGR Pesticides	
	g. Ensure compliance with Worker Protection Standards at Agricultural Establishments		09/30/06 09/30/07	State & Federal	Elizabeth Lopes-Duguay	Y	1	Staff resources	AGR Pesticides	



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**Objective V B Deter regulatory noncompliance through enforcement**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed? Y or No
1. Issue timely & appropriate enforcement actions	a. Informal enforcement actions issued within 90 days of inspect.	1154/year	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	All	Y	1		All	Yes
	b. Formal enforcement actions issued within 180 days of inspection or within 120 days of referral	98/year	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Dean Albro	Y	1		OC&I	No
	c. Number of formal enforcement actions in process	Number of formal enforcement actions in process	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Dean Albro	Y	1		OC&I	No
	d. Number of consent agreements entered.	Number of consent agreements entered.	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Dean Albro	Y	1		OC&I	No
	e. Number of cases closed	Number of cases closed	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Dean Albro	Y	1		OC&I	No
2. Ensures Sites with residual contamination are effectively maintained and monitored	a. Enforcement actions relative to ELURs out of Compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	EPA Brownfie Ids Subtitle C Grant	Kelly Owens	Y	1		OWM	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	EPA Brownfie Ids Subtitle C Grant	Kelly Owens				OWM	No
		# of referrals to OC&I for NOV's within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	EPA Brownfie Ids Subtitle C Grant	Kelly Owens				OWM	No
		# of ELUR LNC's resolved	12/31/05 3/31/06 06/30/06 9/30/06	EPA-Brownfie Ids Subtitle C	Kelly Owens	Y	1		OWM	No
		# of ELUR NOI's resolved	12/31/05 3/31/06 06/30/06 9/30/06	EPA-Brownfie Ids Subtitle C	Kelly Owens	Y	1		OWM	No
3. Take informal enforcement actions to bring entities back into compliance	a. Resolve informal enforcement actions	# of LNC's resolved	12/31/05 3/31/06 06/30/06 9/30/06	EPA-Brownfie Ids Subtitle C	Kelly Owens	Y	1		OWM	No
		# of NOI's resolved	12/31/05 3/31/06 06/30/06 9/30/06	EPA-Brownfie Ids Subtitle C	Kelly Owens				OWM	No
4. Take informal enforcement actions to bring entities back into compliance	a. Issue informal Enforcement Actions for Site Remediation projects out of compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	EPA Brownfie Ids Subtitle C Grant	Kelly Owens	Y	1		OWM	No
		LNCs resolved	12/31/05 3/31/06 06/30/06 9/30/06	EPA Brownfie Ids Subtitle C Grant	Kelly Owens				OWM	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	EPA Brownfie Ids Subtitle C Grant	Kelly Owens				OC&I	No
		NOIs resolved	12/31/05 3/31/06 06/30/06 9/30/06	EPA Brownfie Ids Subtitle C Grant	Kelly Owens				OWM	No

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**Objective V B Deter regulatory noncompliance through enforcement**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
		# of referrals to OC&I for NOVs within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	EPA Brownfield Subtitle C Grant	Kelly Owens				OWM	No
5. Take informal enforcement actions to bring entities back into compliance	a. Issue informal Enforcement Actions for Solid Waste Facilities out of compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	State	Laurie Grandchamp	N	2		OWM	No
		LNCs resolved	12/31/05 3/31/06 06/30/06 9/30/06	State	Laurie Grandchamp				OWM	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	State	Laurie Grandchamp				OWM	No
		NOIs resolved	12/31/05 3/31/06 06/30/06 9/30/06	State	Laurie Grandchamp				OWM	No
		# of referrals to OC&I for NOVs within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	State	Laurie Grandchamp				OWM	No
6. Take informal enforcement actions to bring entities back into compliance	a. Issue informal Enforcement Actions for Hazardous waste transporters out of compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
		LNCs resolved	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
		NOIs resolved	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
		# of referrals to OC&I for NOVs within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
7. Take informal enforcement actions to bring entities back into compliance	a. Issue informal Enforcement Actions for Hazardous waste facilities out of compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp	Y	1		OWM	No
		LNCs resolved	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
		NOIs resolved	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
		# of referrals to OC&I for NOVs within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No

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<b>Objective V B Deter regulatory noncompliance through enforcement</b>										
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
8. Take informal enforcement actions to bring entities back into compliance	a. Issue informal Enforcement Actions for Hazardous waste fee-payers out of compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp	N	1		OWM	No
		LNCs resolved	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
		NOIs resolved	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
		# of referrals to OC&I for NOVs within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	PPG-HW	Laurie Grandchamp				OWM	No
9. Take informal enforcement actions to bring entities back into compliance	a. Issue informal Enforcement Actions for Medical waste facilities out of compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	State	Laurie Grandchamp	N	3		OWM	No
		LNCs resolved	12/31/05 3/31/06 06/30/06 9/30/06	State	Laurie Grandchamp				OWM	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	State	Laurie Grandchamp				OWM	No
		NOIs resolved	12/31/05 3/31/06 06/30/06 9/30/06	State	Laurie Grandchamp				OWM	No
		# of referrals to OC&I for NOVs within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	State	Laurie Grandchamp				OWM	No

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**Objective V B Deter regulatory noncompliance through enforcement**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
10. Take informal enforcement actions to bring entities back into compliance	a. Issue informal enforcement actions for WWTF/UIC out of compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	State PPA	Eric Beck Warren Towne Terry Simpson	N	2	Staff resources	OWR	No
		LNCs resolved	12/31/05 3/31/06 06/30/06 9/30/06	State PPA	Eric Beck Warren Towne Terry Simpson	N	2	Staff resources	OWR	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	State PPA	Eric Beck Warren Towne Terry Simpson	N	2	Staff resources	OWR	No
		NOIs resolved	12/31/05 3/31/06 06/30/06 9/30/06	State PPA	Eric Beck Warren Towne Terry Simpson	N	2	Staff resources	OWR	No
		# of referrals to OC&I for NOV's within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	State PPA	Eric Beck Warren Towne Terry Simpson	N	2	Staff resources	OWR	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	State PPA	Eric Beck Warren Towne Terry Simpson	N	2	Staff resources	OWR	No
11. Take informal enforcement actions to bring entities back into compliance	a. Issue informal enforcement actions for air pollution sources out of compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Ted Burns Alan Burns Gina Friedman				OAR	No
		LNCs resolved	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Ted Burns Alan Burns Gina Friedman				OAR	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Ted Burns Alan Burns Gina Friedman				OAR	No
		NOIs resolved	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Ted Burns Alan Burns Gina Friedman				OAR	No
		# of referrals to OC&I for NOV's within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Ted Burns Alan Burns Gina Friedman				OAR	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Ted Burns Alan Burns Gina Friedman				OAR	No
12. Take informal enforcement actions to bring entities back into compliance	a. Issue informal enforcement actions for emergency response responsible parties out of compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Jim Ball				OER	No
		LNCs resolved	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Jim Ball				OER	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Jim Ball				OER	No
		NOIs resolved	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Jim Ball				OER	No

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Objective V B Deter regulatory noncompliance through enforcement										
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
		# of referrals to OC&I for NOVs within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Jim Ball				OER	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Jim Ball				OER	No
13. Take informal enforcement actions to bring entities back into compliance	a. Issue informal enforcement actions ISDS permits out of compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	state & fed	Russ Chateauneuf				OWR	No
		LNCs resolved	12/31/05 3/31/06 06/30/06 9/30/06	state	Russ Chateauneuf				OWR	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	state	Russ Chateauneuf				OWR	No
		NOIs resolved	12/31/05 3/31/06 06/30/06 9/30/06	state	Russ Chateauneuf				OWR	No
		# of referrals to OC&I for NOVs within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	state	Russ Chateauneuf				OWR	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	state	Russ Chateauneuf				OWR	No
14. Take informal enforcement actions to bring entities back into compliance	a. Issue informal enforcement actions for wetlands permits out of compliance	# of LNC's issued within 90 days of non-compliance	12/31/05 3/31/06 06/30/06 9/30/06	state	Russ Chateauneuf				OWR	No
		LNCs resolved	12/31/05 3/31/06 06/30/06 9/30/06	state	Russ Chateauneuf				OWR	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	state	Russ Chateauneuf				OWR	No
		NOIs resolved	12/31/05 3/31/06 06/30/06 9/30/06	state	Russ Chateauneuf				OWR	No
		# of referrals to OC&I for NOVs within 45 days of non-compliance with NOI	12/31/05 3/31/06 06/30/06 9/30/06	state	Russ Chateauneuf				OWR	No
		# of NOI's issued within 90 days of non-compliance with LNC	12/31/05 3/31/06 06/30/06 9/30/06	state	Russ Chateauneuf				OWR	No
15. Issue timely and appropriate informal enforcement actions for pesticide violations.	a. Issue informal enforcement actions for Pesticide Use Violations.			PPA	Lopes-Duguay	Y	1		AGR/Pesticide	No

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**Objective V C Improve Compliance with environmental laws and regulations**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
1. Promote the development and use of environmental management systems	a. Develop partnership with NBC to promote EMS at WWTPs		06/29/05	State	Joe Antonio	N	4		OTCA	No
	b. Develop EMS fact sheet for WWTPs	Fact Sheet	06/28/05	State	Joe Antonio	N	4		OTCA	No
	c. Conduct Workshop with NBC	Workshop Agenda	06/29/05	State	Joe Antonio	N	4		OTCA	No
2. Continue Auto Body ERP	a. Produce 1st Two Year EBPI Report	Written Report	07/01/05	State	Richard Enander	Y	1		OTCA	No
	b. Meet with Auto Body Stakeholders	Meeting Summary	11/01/05	State	Ron Gagnon Richard Enander	N	3		OTCA	No
	c. Distribute Certification Package		01/01/06	State	Richard Enander	Y	1		OTCA	No
	d. Develop Electronic Data Base	Data Base	04/01/06	State	Ron Gagnon Richard Enander	Y	1		OTCA/MIS	Yes
	e. Conduct Training Workshop	Workshop Agenda	03/06/06	State	Richard Enander	Y	1		OTCA	No
	f. Conduct Random and Targeted Inspections		10/01/06	State	Richard Enander	Y	1		OTCA/OC&I	No
	g. Produce 2nd Two Year EBPI Report	Report	05/01/07	State	Richard Enander	Y	1		OTCA	No
3. Continue UST ERP	a. Develop UST ERP Data Base	Data Base	07/01/05	State	Pam Galli	Y	1		WM/MIS	Yes
	b. Develop UST ERP Statistical Program	Software Program	12/01/05	EPA/State	Ron Gagnon Pam Galli	Y	1		WM/OTCA/MIS	Yes
	c. Conduct Random and Targeted Inspections		09/01/06	State	Kevin Gillen	Y	1		WM/OC&I	No
	d. Produce 1st Two Year EBPI Report	Report	03/01/07	State	Kevin Gillen Richard Enander	Y	1		WM/OTCA	No
	e. Provide Internet Certification through Portal		03/01/07	State	Ron Gagnon Kevin Gillen	Y	1		WM/OTCA/MIS	Yes
	f. Distribute Certification Packages		01/01/07	State	Kevin Gillen Richard Enander	Y	1		WM/OTCA	No
	g. Conduct 2 Training Workshops	Report	03/01/07	State	Ron Gagnon Kevin Gillen	Y	1		WM/OTCA	No
4. Continue Lead Paint Removal Contractor ERP	a. Produce 1st Two Year Report	Report	05/01/07	State	Tom Armstrong	Y			OTCA	No
	b. Distribute Certification Packages		01/01/07	State	Tom Armstrong	Y			OTCA	No
	c. Conduct Training Workshop	Workshop Agenda	03/01/07	State	Tom Armstrong	Y			OTCA	No
	d. Develop Electronic Data Base	Data Base	04/01/06	State	Tom Armstrong	Y			OTCA/MIS	Yes
	e. Evaluate submittals for completeness	667 compliance certifications rec'd	03/01/06	PPG-UST	Kevin Gillen	Y	1	Non-Compliant	OWM	No
		667 of compliance certifications reviewed	03/01/06	PPG-UST	Kevin Gillen				OWM	No
		# of compliance certifications compliant		PPG-UST	Kevin Gillen				OWM	No
f. Evaluate and track return to compliance submittals	# RTL Plan rec'd	03/01/06	PPG-UST	Kevin Gillen	Y	1	Non-Compliant	OWM	Yes	
g. Inspect +/- 100 random facilities	100 of random facilities inspected	20 by 7-1-06	PPG-UST	Kevin Gillen	Y	1		OWM	No	
		60 by 7-1-07	PPG-UST	Kevin Gillen				OWM	No	
5. Implement Auto Salvage ERP	a. Develop Work Book and Check List	Work Book and Check List	08/01/06	EPA Grant	Tom Armstrong	Y	1		OTCA	No
	b. Conduct Baseline Analysis	Baseline EBPIs	12/01/05	EPA Grant	Tom Armstrong	Y	1		OTCA	No
	c. Distribute Certification Packages		11/01/06	EPA Grant	Tom Armstrong	Y	1		OTCA	No
	d. Conduct Training Workshop	Training Agenda	12/01/06	EPA Grant	Tom Armstrong	Y	1		OTCA	No
	e. Develop Electronic Data Base	Electronic Data Base	01/01/07	State	Rob Gagnon Tom Armstrong	Y	1		OTCA MIS	Yes

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**Objective V C Improve Compliance with environmental laws and regulations**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
6. Develop RIPDES ERP for Construction Activities	a. Develop Check List and Certification Statement	Check List and Certification Statement	12/01/05	State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
	b. Develop Data Base	Data Base	03/01/06	State	Ron Gagnon Eric Beck	Y	2		OTCA OWR MIS	Yes
	c. Develop Statistical Measures	Performance Measures	03/01/06	State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
	d. Conduct Stakeholder Meetings		06/01/06	State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
	e. Revise RIPDES Regulations for Construction Activities	New Regulation	06/01/06	State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
		Stakeholder input (workshops, etc)		State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
		Preliminary draft of regulations completed (internal)		State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
		Internal comment/feedback period completed		State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
		Review by DEM Legal		State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
		Draft regulations ready for public distribution		State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No

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**Objective V C Improve Compliance with environmental laws and regulations**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
		Public notice (includes notification to EDC and Governor's Office per "Reg Flex" requirements)		State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
		Public hearing		State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
		Final revisions to regulations – based on public input		State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
		"Response to comments" document completed		State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
		File final regulations with Secretary of State's Office		State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
	f. Begin Issuing Certification Packages with Permits		07/01/06	State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
	g. Produce 1st Year Report	Report	06/01/07	State	Ron Gagnon Eric Beck	Y	2		OTCA OWR	No
	h. Coordinate with OTCA on P2 ERP for Auto Salvage Yards								OWR	
	i. Coordinate with OTCA on P2 ERP for construction activity.								OWR	
7. Continue to hold Pesticide Safety & Educational training	a. Work with URI to schedule at least 5 Core Training sessions as well as Category training	Training Agenda	On Going	State & URI	Robin Mooney URI	N	2		AGR Pesticides	No
	b. Review and Approve Pesticide Training Sessions ,for continuing educational credit , offered by outside agencies/organizations	Training Agenda	On Going	State	Robin Mooney URI	Y	2		AGR Pesticides	No
8. State Pesticide Certification Template	a. Update & Complete State Certification Plan & report annual certification and training accomplishments through use of electronic template reporting database	Electronic Database	On Going	PPA	Robin Mooney	Y	1		AGR Pesticides	No
9. Complete DEM response to issues raised in the 2005 Enforcement Program Review conducted by EPA	a. RIDEM OAR must ensure that all inspection reports provide a complete inventory of regulated units at a facility as well as a compliance determination for each specific regulated emission unit.	Final Response Report to Enforcement Program Review	03/31/06	PPA	Ted Burns	Y	1		OAR	No
	b. To comply with EPA national enforcement response policy guidance, RIDEM must prioritize its follow-up to ensure that potential HPVs are given the highest priority to ensure that any follow-up formal enforcement necessary to address violations is done within the EPA time frame of 270 days.	Final Response Report to Enforcement Program Review	03/31/06	PPA	Ted Burns	Y	1		OAR	No
	c. EPA recommends that the RIDEM develop a plan to improve data accuracy and submit it to EPA Region 1 by April 2, 2005. EPA Region 1 suggests that the plan continue the practice of RIDEM inspectors completing timely and accurate data entry log forms that include all the minimum data reporting elements required and that are easy to understand and follow. A technical RIDEM staff person assigned to QA/QC should ensure that the data entered into the EPA database is accurate.	Final Response Report to Enforcement Program Review	03/31/06	PPA	Ted Burns	Y	1		OAR	No



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**Objective V C Improve Compliance with environmental laws and regulations**

Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
	d. Documentation of the inspections of the TSDs needs to be improved. EPA believes this can be accomplished by implementing the following recommendation: Provide additional inspection and enforcement training to OWM staff in order to assure proper TSD inspections are conducted and reports are adequately detailed to support violations in an enforcement proceeding.	Final Response Report to Enforcement Program Review	03/31/06	PPA	Laurie Grandchamp	Y	1		OWM	No
	e. RIDEM OWR should conduct compliance evaluation inspections each year of at least some portion of its NPDES minor facilities. The appropriate coverage level can be negotiated as part of the Performance Partnership Agreement. RIDEM should evaluate whether it is devoting adequate resources to water inspections.	Final Response Report to Enforcement Program Review	03/31/06	PPA	Eric Beck	Y	1		OWR	No
	f. RIDEM OWR should consider adding a clarifying notation in inspection files for minor facilities in which a comprehensive inspection did not occur. Such focused inspections may be appropriate in some instances due to limited resources. However, to be counted by EPA as a Compliance Evaluation Inspection, RIDEM must evaluate all aspects of the facility's operations.	Final Response Report to Enforcement Program Review	03/31/06	PPA	Eric Beck	Y	1		OWR	No

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Objective V D Track and measure results of enforcement actions										
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed? Y or No
1. Document enforcement outcomes and measures	a. Produce and publish formal enforcement action summary for web page	monthly	by 15th of month	state	Dean Albro	Y	1		OC&I	Yes
	b. Produce and publish accomplishment summary	annual	02/15/06	state	Dean Albro	Y	1		OC&I	Yes
	c. Prepare case conclusion data sheets	at case closure		state & Fed.	Dean Albro		1		OC&I	Yes
	d. Enter data of results from case conclusion data sheets	annual	02/01/06	state & Fed.	Dean Albro	Y	1		OC&I	Yes
2. Review enforcement systems to determine effectiveness	a. Produce and publish formal enforcement action summary for web page	250 file evaluations	06/30/06	state	Dave Chopy	Y	2		OC&I	Yes
	b. Review unresolved Wetland NOIs for update and action inspect sites as needed	100 file evaluations	06/30/06	state	Steve Tyrrell	Y	1		OC&I	Yes
	c. Review unresolved Wetland formal enforcement cases - inspect as needed	60 evaluations	06/30/06	state	Hank Ellis	Y	1		OC&I	Yes
3. Document & Track FIFRA Enforcement Actions & Grant Measures	a. Document percent of recipients receiving enforcement actions	annual	09/30/ 06 09/30/07	PPA	Liz Lopes-Duguay	Y	1		AGR Pesticides	
	b. Document percentage of FIFRA enforcement actions which have been verified as corrected	annual	09/30/ 06 09/30/07	PPA	Liz Lopes-Duguay	Y	1		AGR Pesticides	
	c. Document cost of conducting an effective inspection	annual	09/30/ 06 09/30/07	PPA	Liz Lopes-Duguay	Y	1		AGR Pesticides	
	d. Prepare Enforcement Accomplishment Reports	bi-annual	09/30/ 06 09/30/07	PPA	Liz Lopes-Duguay	Y	1		AGR Pesticides	
	e. Maintain electronic enforcement tracking system	Electronic Database	09/30/06	PPA	Liz Lopes-Duguay	Y	1		AGR Pesticides	

Cross-Goal Strategies/Open and Effective Government -										
Objective VI A Improve Accountability										
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
1. Develop and report progress on strategic workplan activities for the Bureau of Environmental Protection.	a. Complete the Bureau Workplan for 2006-2008.	Semi-annual reports on work plan implementation	03/31/06	PPA/State	Alicia Good Terry Gray	N	1	Staff resources	All	Y
			09/30/06							
	b. Complete a Performance Partnership Agreement with EPA for 2006-2008.	PPA	10/30/05	PPA/State	Alicia Good Terry Gray	Y	1	Staff resources	All	N
	c. Produce annual progress reports	Progress report	06/30/06 06/30/07	PPA/State	Alicia Good Terry Gray	Y	2	Staff resources	All	Y
d. Develop an annual wetland workplan per EPA guidance and the WPD grants.	Wetland workplan		06/30/06 06/30/07	PPA/WL	Sue Kiernan Carol Murphy	Y	1	Resources	OWR	N

Cross-Goal Strategies/Open and Effective Government -											
Objective VI B Improve Public Education and Outreach											
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed	
1. Provide training and information on Emergency Response Topics	a. Joint training with Agriculture	Pesticide Safety Training	monthly course		John Leo	N			EMR	No	
	b. Hazmat Training	State Police Academy	semi-annual		John Leo	N			EMR	No	
		Municipal Police Academy	quarterly		John Leo	N			EMR	No	
	c. Oil Regulations Workshop	DOT personnel		semi annual		John Leo	N			EMR	No
		Fire Departments		bi-monthly		John Leo	N			EMR	No
		Oil Company Insurers		09/30/06		Jim Ball	N			EMR	No
Oil Heat Institute			09/30/06		Jim Ball	N			EMR	No	
d. Chemical Safe Schools Workshop	School Departments		semiannual		Jim Ball	N			EMR	No	
	Schools		semi annual		Jim Ball	N			EMR	No	
e. Mercury Reduction Workshop	1st Responders		09/30/06		Thomas Campbell	N			EMR	No	
2. Promote compliance at Auto Salvage Yards	a. Develop BMPs for fluids and contaminated soils	BMP Fact Sheet	06/30/05	State	Richard Enander Tom Armstrong	N			OTCA	No	
3. Increase awareness of DEMs role in environmental protection and promote an understanding of how actions affect environmental quality.	<b>a. Implement wetland outreach strategy already developed including development of local training.</b>	Materials, workshops and training	See Project Plan	PPG-WL	Sue Kiernan Carol Murphy	N	2	Staff resources	OWR	No	
	b. Publish Wetland BMP Manual and distribute.	Manual website update	09/30/06	PPG-WL	Carol Murphy	N	1	Staff resources	OWR	No	
	c. Develop guidance for municipal officials, construction, post-construction for Stormwater Phase II.	Intro workshop Fact sheets		12/31/05	T2 URI	Margarita Chatterton	N	1	None Staff resources	OWR	No
				12/31/07				2			Yes
d. Continue education and over site efforts in support of No Discharge designation.			06/30/06	CVG	Joseph Migliore	N	3	Staff resources	OWR	No	

Cross-Goal Strategies/Open and Effective Government -										
Objective VI C Improve Responsiveness in Permitting and Enforcement										
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
1. Establish Single Point of Contact for major projects	a. Distribute project information and consolidate comments	8 Agency responses	09/30/06	State	Ron Gagnon	N	1		OTCA	N
2. Conduct Pre-application meetings	a. Develop use of Tablet PC	100 Meeting Summaries	09/30/06	State	Ron Gagnon	N	2		OTCA	Y
3. Assistance to Consultants/Applicants	a. Educational Workshop	5 Workshop Agendas	09/30/06	State	Ron Gagnon	N	3		OTCA OWR	N
4. Use of General Permits	a. Evaluate regulatory programs for use of general permits	Institution of General permits in 2 new programs	06/30/05	State	Ron Gagnon	N	2		OTCA OWR	N
5. Provide timely permit review and reduce permitting backlogs.	a. Reduce major RIPDES permit backlog to 4%	Permits	12/31/06	PPA	Eric Beck	Y	1	Staff Resources	OWR	N
	b. Reducing minor RIPDES backlog to 0%	Permits	03/31/07	PPA	Eric Beck	Y	1	Staff Resources	OWR	N
	c. Reduce combined RIPDES backlog to 10%	Permits	03/31/06	PPA	Eric Beck	Y	1	Staff Resources	OWR	N
	<b>d. Issue and maintain current 95% of priority permits.</b>	Permits	09/30/06 09/30/07	PPA	Eric Beck	Y	1	Staff Resources		N
	e. Reduce average number of days from receipt of wetlands applications to issuance of final decision from 86 days (FY03) to 65 or fewer.	Permits		06/30/06	State	Marty Wencek Chuck Hobert	Y	1	Staff Resources	OWR

Cross-Goal Strategies/Open and Effective Government -												
Objective VI D Improve Regulatory Process												
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed		
1. Revise regulations to enhance & streamline environmental regulatory process.	a. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	Revised Regulations	04/30/06	PPA	Alex Pinto	N	3	staff resources	OWR	N		
		b. Stakeholder input (workshops, etc)		PPA	Alex Pinto	N	3	staff resources	OWR	N		
		c. Preliminary draft of regulations completed (internal)		PPA	Alex Pinto	N	3	staff resources	OWR	N		
		d. Internal comment/feedback period completed		PPA	Alex Pinto	N	3	staff resources	OWR	N		
		e. Review by DEM Legal		PPA	Alex Pinto	N	3	staff resources	OWR	N		
		f. Draft regulations ready for public distribution		PPA	Alex Pinto	N	3	staff resources	OWR	N		
		g. Public notice (includes notification to EDC and Governor's Office per "Reg Flex" requirements)		PPA	Alex Pinto	N	3	staff resources	OWR	N		
		h. Public hearing		PPA	Alex Pinto	N	3	staff resources	OWR	N		
		i. Final revisions to regulations – based on public input		PPA	Alex Pinto	N	3	staff resources	OWR	N		
		j. "Response to comments" document completed		PPA	Alex Pinto	N	3	staff resources	OWR	N		
		k. File final regulations with Secretary of State's Office		PPA	Alex Pinto	N	3	staff resources	OWR	N		
		b. Revise Underground Injection Control (UIC) regulations		Revised Regulations Primacy Package	04/30/06	PPA	Terry Simpson	Y	2	staff resources	OWR	N
				Stakeholder input (workshops, etc)		PPA	Terry Simpson	Y	2	staff resources	OWR	N
Preliminary draft of regulations completed (internal)				PPA	Terry Simpson	Y	2	staff resources	OWR	N		
Internal comment/feedback period completed				PPA	Terry Simpson	Y	2	staff resources	OWR	N		
Review by DEM Legal				PPA	Terry Simpson	Y	2	staff resources	OWR	N		
Draft regulations ready for public distribution				PPA	Terry Simpson	Y	2	staff resources	OWR	N		
Public notice (includes notification to EDC and Governor's Office per "Reg Flex" requirements)				PPA	Terry Simpson	Y	2	staff resources	OWR	N		
Public hearing				PPA	Terry Simpson	Y	2	staff resources	OWR	N		
Final revisions to regulations – based on public input				PPA	Terry Simpson	Y	2	staff resources	OWR	N		
"Response to comments" document completed				PPA	Terry Simpson	Y	2	staff resources	OWR	N		
File final regulations with Secretary of State's Office				PPA	Terry Simpson	Y	2	staff resources	OWR	N		

Cross-Goal Strategies/Open and Effective Government -										
Objective VI D Improve Regulatory Process										
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
	c. Revise O&M regulations	Revised regulations	04/30/06	PPA	Bill Patenaude	N	2	staff resources	OWR	N
		Stakeholder input (workshops, etc)		PPA	Bill Patenaude	N	2	staff resources	OWR	N
		Preliminary draft of regulations completed (internal)		PPA	Bill Patenaude	N	2	staff resources	OWR	N
		Internal comment/feedback period completed		PPA	Bill Patenaude	N	2	staff resources	OWR	N
		Review by DEM Legal		PPA	Bill Patenaude	N	2	staff resources	OWR	N
		Draft regulations ready for public distribution		PPA	Bill Patenaude	N	2	staff resources	OWR	N
		Public notice (includes notification to EDC and Governor's Office per "Reg Flex" requirements)		PPA	Bill Patenaude	N	2	staff resources	OWR	N
		Public hearing		PPA	Bill Patenaude	N	2	staff resources	OWR	N
		Final revisions to regulations – based on public input		PPA	Bill Patenaude	N	2	staff resources	OWR	N
		"Response to comments" document completed		PPA	Bill Patenaude	N	2	staff resources	OWR	N
		File final regulations with Secretary of State's Office		PPA	Bill Patenaude	N	2	staff resources	OWR	N
	d. Revise Wetlands Rules -Promulgate phase 3 Wetland rules.	Revised Regulations	04/30/06	State PPG-WL	Russ Chateaufeuf Carol Murphy NEIWPC	N	1	staff resources	OWR	N
		Stakeholder input (workshops, etc)		State PPG-WL	Russ Chateaufeuf Carol Murphy NEIWPC	N	1	staff resources	OWR	N
		Preliminary draft of regulations completed (internal)		State PPG-WL	Russ Chateaufeuf Carol Murphy NEIWPC	N	1	staff resources	OWR	N
		Internal comment/feedback period completed		State PPG-WL	Russ Chateaufeuf Carol Murphy NEIWPC	N	1	staff resources	OWR	N
		Review by DEM Legal		State PPG-WL	Russ Chateaufeuf Carol Murphy	N	1	staff resources	OWR	N
		Draft regulations ready for public distribution		State PPG-WL	Russ Chateaufeuf Carol Murphy	N	1	staff resources	OWR	N
		Public notice (includes notification to EDC and Governor's Office per "Reg Flex" requirements)		State PPG-WL	Russ Chateaufeuf Carol Murphy	N	1	staff resources	OWR	N
		Public hearing		State PPG-WL	Russ Chateaufeuf Carol Murphy	N	1	staff resources	OWR	N
		Final revisions to regulations – based on public input		State PPG-WL	Russ Chateaufeuf Carol Murphy	N	1	staff resources	OWR	N
		"Response to comments" document completed		State PPG-WL	Russ Chateaufeuf Carol Murphy	N	1	staff resources	OWR	N
		File final regulations with Secretary of State's Office		State PPG-WL	Russ Chateaufeuf Carol Murphy	N	1	staff resources	OWR	N

Cross-Goal Strategies/Open and Effective Government -										
Objective VI D Improve Regulatory Process										
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
	e. Develop and promulgate Phase 4 Wetlands Rules	Revised Regulations	06/30/05	State PPG-WL	Russ Chateaufneuf Carol Murphy	N	1	staff resources	OWR	N
		Stakeholder input (workshops, etc)		State PPG-WL	Russ Chateaufneuf Carol Murphy	N	1	staff resources	OWR	N
		Preliminary draft of regulations completed (internal)		State PPG-WL	Russ Chateaufneuf Carol Murphy	N	1	staff resources	OWR	N
		Internal comment/feedback period completed		State PPG-WL	Russ Chateaufneuf Carol Murphy	N	1	staff resources	OWR	N
		Review by DEM Legal		State PPG-WL	Russ Chateaufneuf Carol Murphy	N	1	staff resources	OWR	N
		Draft regulations ready for public distribution		State PPG-WL	Russ Chateaufneuf Carol Murphy	N	1	staff resources	OWR	N
		Public notice (includes notification to EDC and Governor's Office per "Reg Flex" requirements)		State PPG-WL	Russ Chateaufneuf Carol Murphy	N	1	staff resources	OWR	N
		Public hearing		State PPG-WL	Russ Chateaufneuf Carol Murphy	N	1	staff resources	OWR	N
		Final revisions to regulations – based on public input		State PPG-WL	Russ Chateaufneuf Carol Murphy	N	1	staff resources	OWR	N
		"Response to comments" document completed		State PPG-WL	Russ Chateaufneuf Carol Murphy	N	1	staff resources	OWR	N
		File final regulations with Secretary of State's Office		State PPG-WL	Russ Chateaufneuf Carol Murphy	N	1	staff resources	OWR	N
	f. Revise ISDS regulations	Revised Regulations	07/31/06	State	Russ Chateaufneuf Ernie Panciera	N	1	staff resources	OWR	N
		Stakeholder input (workshops, etc)		State	Russ Chateaufneuf Ernie Panciera	N	1	staff resources	OWR	N
		Preliminary draft of regulations completed (internal)		State	Russ Chateaufneuf Ernie Panciera	N	1	staff resources	OWR	N
		Internal comment/feedback period completed		State	Russ Chateaufneuf Ernie Panciera	N	1	staff resources	OWR	N
		Review by DEM Legal		State	Russ Chateaufneuf Ernie Panciera	N	1	staff resources	OWR	N
		Draft regulations ready for public distribution		State	Russ Chateaufneuf Ernie Panciera	N	1	staff resources	OWR	N
		Public notice (includes notification to EDC and Governor's Office per "Reg Flex" requirements)		State	Russ Chateaufneuf Ernie Panciera	N	1	staff resources	OWR	N
		Public hearing		State	Russ Chateaufneuf Ernie Panciera	N	1	staff resources	OWR	N
		Final revisions to regulations – based on public input		State	Russ Chateaufneuf Ernie Panciera	N	1	staff resources	OWR	N
		"Response to comments" document completed		State	Russ Chateaufneuf Ernie Panciera	N	1	staff resources	OWR	N
		File final regulations with Secretary of State's Office		State	Russ Chateaufneuf Ernie Panciera	N	1	staff resources	OWR	N



Cross-Goal Strategies/Open and Effective Government -										
Objective VI D Improve Regulatory Process										
Strategies	Project/Activity	Deliverables	Deliverable Target Date	Funding Source	Person Responsible	Mandated Y or N	Priority	Risks	Division	MIS Support Needed
7. Develop policy and guidance materials	a. Draft guidelines for water withdrawal project.	Guidance	06/30/07	State	Alisa Richardson	N	2	staff resources	OWR	N
	b. Draft guidelines for new marinas and marina expansion.	Guidance	06/30/07	State	Alisa Richardson	N	2	staff resources	OWR	N
	c. Finalize RI Stormwater Manual	Manual	12/31/06	PPA	NPS Coordinator	N	1	staff resources	OWR	N
	d. Develop a policy for reuse of treated wastewater	Wastewater reuse policy	12/31/06	State	Bill Patenaude	N	2	staff resources	OWR	N
8. Participate on Regional Dredging Team Technical Workgroup.	a. Attend meetings and conduct follow-up	Meeting notes and planning documents	Meet quarterly	PPA	Ron Gagnon Russ Chateaufneuf	N	2	staff resources	OWR	N
9. Permit Streamlining Task Force Follow-ups - Waste Management	a. Review Appendix J-1 of the Task Force Recommendations ( <a href="http://www.dem.ri.gov/programs/ombuds/pstre am/waste/pdfs/finrep01.pdf">http://www.dem.ri.gov/programs/ombuds/pstre am/waste/pdfs/finrep01.pdf</a> ) and provide a status update of all recommendations that scored a priority rating between 2-3.	Provide a status update and an implementation schedule for developing products of the recommendations that had a priority rating between 2-3.	10/30/05	State	Leo Hellested				OWM	N
	b. If status update indicated further work, new tasks may need to be added.	Completion of task identified in status report.	Timelines, if needed, will be developed in the status report.	State	As determined in the status report.				OWM	N
10. Permit Streamlining Task Force Follow-ups - Water Resources	a. Review ISDS Task Force recommendations - report on status and develop new workplan tasks as necessary	Status report possibly new tasks	06/30/06	State	Thomas Getz Russ Chateaufneuf					
	b. Review Wetlands Task force recommendations - report on status and develop new workplan tasks as necessary	Status report possibly new tasks	06/30/06	State	Thomas Getz Carol Murphy					
11. Permit Streamlining Task Force Follow-ups - Air Resources	a. Work with Ombudsman to bring stakeholders together to provide input on outstanding issues from previous streamlining activities.	Participate on stakeholders process on: 1) Status of Emergency generators and temporary permits; 2) Pre-review of Applications; 3) Regulation Flexibility; 4) Thresholds; 5) Application Process Sequencing and 6) First come/first served & tiered application information.	06/30/06	State	Steve, Majkut Doug McVay				OAR	N
	b. Comment on Draft Streamlining Task Force Report.	Provide comments on draft track-changed Streamlining Task Force Report.	30 days after completion of the draft report. (Approximately 45 days after the last streamlining meeting.)	State	Steve, Majkut Doug McVay				OAR	N